

## **London Borough of Enfield**

**Meeting Date : Cabinet 15th September 2021**

---

**Subject: Capital Programme Monitor First Quarter (June) 2021**

**Cabinet Member: Councillor Maguire**

**Key Decision: KD5335**

---

### **Purpose of Report**

1. The purpose of this report is to inform Members on the current position (as at the end of June 2021) of the Council's 10 Year Capital Programme 2021/22 to 2030/31, considering the latest information available for all capital schemes including the funding arrangements.
2. The report shows that the 2021/22 forecast year end expenditure for the approved programme is projected to be £342,970k: £176,901k General Fund, £116,053k Housing Revenue Account (HRA) and £50,016k Enfield Companies. The HRA Revenue and Capital monitoring are reported in a separate report, with a single summary line include in this report.
3. The report sets out the estimated capital spending plans for 2021/22 to 2030/31 including the proposed arrangements for funding and confirms that the revenue capital financing costs for the programme are provided for in the budget.
4. In March 2021, Council approved the 2021/22 Capital Budget and noted the 2021/22-2030/31 10 Year Programme (KD5210). This included approval for the HRA 10 Year Capital Programme of £1.226bn.
5. The 2021/22 Capital budgets include new programmes, which were approved as part of the budget setting process. These new programmes were described as 'Requested Additions'.
6. Each 'Requested Addition' is subject to a separate individual report, which grants the approval to spend the budget envelope approved by Council. Table 3 details those projects which have obtained the relevant approval to spend and are included in the approved Capital Programme.
7. Appendix B lists the projects where individual approvals are still required.

### **Proposal(s)**

8. It is recommended that Cabinet notes;
9. The inclusion of the following capital programmes and updated grant funding, as detailed in Tables 3 and 4. The programmes listed below, were included as

'Requested Additions' in the Council's 10 Year Capital Programme and have now been granted approval to spend:

- Alleygating (KD5103)
  - Flood Alleviation (KD5279)
  - Highways and Street Scene (KD5103)
  - Community Safety (Operational decision)
  - Energetik (KD5304)
  - IT Investment (Record of Decision)
10. Appendix A details the revised 10 Year Capital Programme including all programmes with approval to spend. The total budget is £1.646bn.
  11. Appendix B details requested additions, that are subject to further approval.
  12. Appendix C details the total revised 10 Year Capital Programme. The total budget is £2.866bn.

### **Relevance to the Council's Corporate Plan**

13. The overarching aim of the Council's Capital Programme is to provide a framework within which the Council's investment plans can be delivered. These plans are informed by the Council's strategic objectives as detailed in the Enfield Corporate Plan 2018 to 2022. The objectives are to:
  - Deliver good homes in well-connected neighbourhoods
  - Sustain strong and healthy communities
  - Build our local economy to create a thriving place
14. The Corporate plan also identifies 3 guiding principles, which underpin these objectives; they will govern how the Council communicates with residents, works with residents and works as efficiently as possible, including increasing resident access to digital services and transactions.

### **Background**

15. The Council's Capital Programme is regularly reviewed, and monitoring reports are submitted to Cabinet on a quarterly basis. In addition, the Capital Finance Board, maintains a strategic overview of the financial management of the capital programme and provides an additional level of scrutiny for the major projects. The Council continually strives to maximise external grants and contributions and attract new income streams to fund projects wherever possible and minimise the need to borrow.
16. This is the first report on the Capital Strategy (2021/22) and 10 Year Capital Programme (2021/22 to 2030/31). The report is at the end of the first quarter.

## Impact of External Economic factors

17. Whilst the economy has reopened, actual expenditure in the first 3 months of the financial year is low, representing 5% of the forecast year end spend. However, this is a period where, traditionally spend is low as a number of programmes are in the mobilisation phase and certain programmes have not started, for example a number of school's programmes traditionally start during the summer holidays.
18. Inflationary increases, particularly construction related are forecast to impact a number of the building programmes. Increasing cost of construction is being widely reported at every level, with materials and labour all increasing in price. The demand for construction materials is increasing as governments across the world try to revive and stimulate growth following Covid19. The supply of skilled construction labour is being impacted by both Covid and Brexit related challenges.
19. Supply chain delays are also being reported, with a potential impact on delivery timetables.
20. Work is underway to understand the impact on the delivery timelines and cost of, affected programmes. Updates will be provided as part of the Q2 monitoring report. Where evidence indicates that a current year programme will cost more to deliver, options including the removal or reduction of existing approved programmes will be investigated.

## Main Considerations for the Council

21. The total Capital Programme, detailing all programmes with the relevant approval to spend, is detailed in Appendix A. It shows the revised 10 Year position inclusive of carry-forwards from 2021/22.
22. The capital budget for the current financial year is summarised in Table 1 below and provides the latest position reflecting updated programme expenditure profiles as advised by programme managers.
23. It should be noted that the report includes forecasted spend on the Joyce & Snells (J&S) regeneration (General Fund) project that was included in the ten-year capital programme that was approved in March 2021. However, the scheme is currently being reengineered (including the impact in capital financing) and the revised project will be reported to Members separately. For the purpose of this report the original J&S budgets and forecast have been retained.

TABLE 1: Capital Programme with Spending Approval

Capital Programme with Spending Approval	2021/22 Revised Budget	Reprofiling	Growth	Virement	Reductions	2021/22 Forecast	Actuals
	£000	£000	£000	£000	£000	£000	£000
Resources	6,150	(130)	255	150	0	6,425	175
People	33,917	(18,600)	300	0	0	15,617	765
Place	79,130	(42,915)	12,207	(150)	(3,154)	45,119	4,351
Place-Meridian Water	244,169	(134,430)	0	0	0	109,739	4,096

<b>General Fund</b>	<b>363,367</b>	<b>(196,074)</b>	<b>12,762</b>	<b>0</b>	<b>(3,154)</b>	<b>176,901</b>	<b>9,387</b>
Energetik	29,785	(33,785)	17,000	0	0	13,000	0
Housing Gateway Ltd	37,016	0	0	0	0	37,016	5,000
<b>Total General Fund</b>	<b>430,168</b>	<b>(229,859)</b>	<b>29,762</b>	<b>0</b>	<b>(3,154)</b>	<b>226,917</b>	<b>14,387</b>
Place-HRA	189,231	(73,177)	0	0	0	116,053	9,967
<b>Total Capital Programme</b>	<b>619,398</b>	<b>(303,037)</b>	<b>29,762</b>	<b>0</b>	<b>(3,154)</b>	<b>342,970</b>	<b>24,354</b>

*\*Virement between Resources and Place is from CPIP Hub 4 Edmonton Green to Community Hubs.*

## 2020/21 Revised Budget

24. The total 2021/22 Revised Budget above, is the original 2020/21 budget of £588,380k as reported in the 2021/22 Strategy Report (KD5210) plus the carry forward of £63,780k as reported in 2020/21 Outturn Report (KD5324), excluding programmes still subject to approval to spend the allocated budget envelopes.
25. Carry-forwards represent a change programme delivery timescale.

## Reprofiling

26. Reprofiling of budgets are changes regarding the forecast timing of expenditure from the approved programme, between financial years, with no reported increase or decrease in budget requirement.
27. At quarter one, £303,037k is to be reprofiled from 2021/22 to future years, this represents 49% of the total revised budget.
28. Table 2 below analyses the budget reprofiling, with explanations below the table for the significant items.

TABLE 2: Budget Reprofiling

Budget Reprofiling	2021/22	2022/23	2023/24	2024/25	2025/26	Funding Source
	£000	£000	£000	£000	£000	
IT Investment	(130)	130	0	0	0	<i>Borrowing</i>
<b>RESOURCES</b>	<b>(130)</b>	<b>130</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Mental Health and Wellbeing Centre	(2,500)	2,500	0	0	0	<i>Grant</i>
Schools' Capital Programme	(16,100)	16,100	0	0	0	<i>Grant (ESFA)</i>
<b>PEOPLE</b>	<b>(18,600)</b>	<b>18,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Meridian Water	(134,430)	134,430	0	0	0	<i>Borrowing and External Contribution</i>
Montagu Industrial Estate	(11,000)	11,000	0	0	0	<i>Borrowing</i>
Town Centre Regeneration	(796)	(1,104)	1,025	625	125	<i>Borrowing and Grants</i>
Healthy Streets	(2,000)	2,000	0	0	0	<i>Borrowing</i>
Genotin Road (Metaswitch)	(500)	500	0	0	0	<i>Borrowing</i>
CPIP - Rural Estate	(2,554)	2,554	0	0	0	<i>Borrowing</i>
CPIP - Corporate Residential	(500)	500	0	0	0	<i>Borrowing</i>
CPIP - Park Buildings	(500)	500	0	0	0	<i>Borrowing</i>
Build the Change- CPIP - Hub 1 - Civic Centre	(2,484)	2,484	0	0	0	<i>Borrowing</i>

Build the Change- CPIP - Hub 2 - Dugdale/Thomas Hardy	(1,443)	1,443	0	0	0	<i>Borrowing</i>
Reardon Court Redevelopment*	(18,000)	6,000	12,000	0	0	<i>Borrowing</i>
Electric Quarter	(3,137)	3,137	0	0	0	<i>Borrowing</i>
<b>PLACE</b>	<b>(177,344)</b>	<b>163,444</b>	<b>13,025</b>	<b>625</b>	<b>125</b>	
Energetik	(33,785)	(3,864)	1,369	8,000	28,280	<i>Borrowing</i>
<b>COMPANIES</b>	<b>(33,785)</b>	<b>(3,864)</b>	<b>1,369</b>	<b>8,000</b>	<b>28,280</b>	
Place – HRA	(73,177)	81,411	(3,475)	(4,758)	0	<i>Various</i>
<b>HRA*</b>	<b>(73,177)</b>	<b>81,411</b>	<b>(3,475)</b>	<b>(4,758)</b>	<b>0</b>	
<b>TOTAL Budget Reprofiling</b>	<b>(303,037)</b>	<b>259,721</b>	<b>10,919</b>	<b>3,867</b>	<b>28,405</b>	

*\*HRA covered in separate HRA report*

29. Mental Health and Wellbeing Centre – The project is dependent on the identification of an appropriate site for the centre, which is unlikely to be concluded during 2021/22.
30. Schools Capital Programme (£16,100k). Following the latest Maintenance & Basic Need Grant allocations, £16,100k of the Schools' Capital Programme has been reprofiled to reflect the outlines of the proposed programme for 2021/22 and 2022/23 which has been formulated to address the most urgent condition items. Projects have been prioritised for inclusion in the Programme based mainly on technical information from condition surveys and feasibility studies.
31. Meridian Water (£134,430k). Comprises £79,506k road & rail works, phase 1 development costs for units which will be transferred to HRA £39,751k, Stonehill & Hastingwood land acquisition costs £10,700k, and other expenditure £4,000k.
32. The HIF grant of £170,000k, which is in place to support eligible expenditure including road and rail works, is expected to be fully utilised by 31st March 2024 based on current information, which is a key condition of the grant. As part of a wider review of the scheme's progress and the financial resourcing requirements, the magnitude, composition and phasing of budgets are under review and will be reported to as part of the Quarter 2 monitoring cycle.
33. Montagu Industrial Estate (£11,000k). The sum being reprofiled is required to meet potential future claims from freeholders or leaseholders in advance of the Compulsory Purchase Order resolution based on best estimates. The amount is based on the Project team's current view on the attitudes to settlement currently demonstrated by claimants. It is entirely possible that no party wishes to sell by agreement before the CPO resolution and it is also possible for claimants to come forward in greater numbers due Covid related challenges to their businesses. The position will be reviewed and updated quarterly as better information becomes available.
34. Town Centre Regeneration ( £796k). The budget has been reprofiled, to allow the development of a deliverable project programme.
35. TFL Healthy Streets (£2,000k). These are budgets funded by borrowing approved to match fund the Healthy Streets Liveable neighbourhood. As at quarter one these projects are not at the stage where drawdown of Council budgets is required and therefore this funding is reprofiled to next financial year.

36. Genotin Road - Metaswitch (£500k): Budget reprofiled to meet Defects liability retention which the Council is contractually bound to pay in early 2022/23.
37. Build the Change (£3,927k)- This is split between Dugdale/Thomas Hardy House Hub (£1,443k) and Civic Centre Hub (£2,484k). Further work is expected in 2022/23 which will be supported by the reprofiled budget.
38. Corporate Property Investment programme (£3,554k)- The budgets for Rural Estate (£2,554k), Corporate Residential (£500k) and Park Buildings (£500k) are unlikely to be spent in 2021/22 mainly due to an absence of developed strategies on project selection, and internal resourcing shortages.
39. Reardon Court Redevelopment (£18,000k): Project is in preliminary stages with construction work forecast to commence in 2022/23. Project has now been transferred from the General Fund to the HRA to deliver social housing as agreed by Cabinet in July 2021 in accordance with report KD5344. The project had an original budget of £21,154k of which £18,000k has been reprofiled to future years and £3,154k being met from existing HRA capital budgets and thus the equivalent amount being reduced from the General Fund programme.
40. Electric Quarter (£3,137k). Represents budgets set aside to cover potential claims, and the cost of the library fit-out, which has been delayed in the current financial year, due to remedial works and planning issues.
41. Energetik (£33,785k) – The budget has been re-profiled to reflect the updated business plan which is also reflected in the additions below following programme network expansion business case and grant funding agreed at Council in June 2021 (KD 5304).

### Approved Requested Additions

42. These are programmes within the approved 10 Year Capital Programme budget envelope, which, are still subject to further approval, to spend the budget envelope.
43. Appendix B details the Requested Additions, where the approval to spend hasn't been received.
44. Table 3 below lists the programmes which have now obtained the required approval and can commence spending.
45. Table 4 lists additions to the Capital programme since approval in March 2021.

TABLE 3: Approved Requested Additions

Approved Requested Additions Capital Programme	2021/22	2022/23	2023/24	2024/25	2025/26	Total
	£000	£000	£000	£000	£000	£000
IT Investment	255	0	0	0	0	255
<b>Resources</b>	<b>255</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>255</b>
Alley Gating	80	0	0	0	0	80

Flood Alleviation	250	0	0	0	0	<b>250</b>
Highways & Street Scene	7,973	0	0	0	0	<b>7,973</b>
Community Safety	300	0	0	0	0	<b>300</b>
Healthy Streets	867	0	0	0	0	<b>867</b>
Traffic & Transportation	1,773	0	0	0	0	<b>1,773</b>
<b>PLACE</b>	<b>11,262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,262</b>
Energetik	0	0	7,720	8,000	16,280	<b>32,000</b>
<b>COMPANIES</b>	<b>0</b>	<b>0</b>	<b>7,720</b>	<b>8,000</b>	<b>16,280</b>	<b>32,000</b>
<b>TOTAL Growth</b>	<b>11,517</b>	<b>0</b>	<b>7,720</b>	<b>8,000</b>	<b>16,280</b>	<b>43,517</b>

TABLE 4: Capital Programme Growth

Additions to the Approved Capital Programme	2021/22	Total Growth	Funding Sources (Approval Report)
	£000	£000	
Flood Alleviation	1,245	<b>1,245</b>	Grants (KD4807);(KD4980); (KD5041); Record of Decision. Grants are GLA; National Lottery; Environment Agency and Forestry Commission
<b>PLACE</b>	<b>1,245</b>	<b>1,245</b>	
Energetik – Borrowing	5,000	<b>5,000</b>	Borrowing (KD5304)
Energetik - Grant	12,000	<b>12,000</b>	HNIP Grant (KD5304)
<b>COMPANIES</b>	<b>17,000</b>	<b>17,000</b>	
<b>TOTAL Growth</b>	<b>18,245</b>	<b>18,245</b>	

46. With respect to the Flood Alleviation programme the Council has been able to secure additional grant funding over and above ,what was originally planned for 2021/22. Additional grants have been secured from the National Lottery under the Green Recovery Challenge programme (£509k); the Forestry Commission (£344k); the Environmental Agency (£40k); and the Greater London Authority (£367k).

Table 5: Capital Programme Reductions

	2021/22 £'000	Future Years £'000	Total Reduction £'000
Extra Care Housing: Reardon Court	(3,154)	(24,515)	<b>(27,669)</b>
<b>PLACE</b>	<b>(3,154)</b>	<b>(24,515)</b>	<b>(27,669)</b>
<b>Total Reduction</b>	<b>(3,154)</b>	<b>(24,515)</b>	<b>(27,669)</b>

47. The budget for Reardon Court Redevelopment has been transferred from the General Fund to the HRA following the approval of report KD5344 by Cabinet in July 2021, that recommended the project site be utilised for the development of social housing. This transfer sees the General Fund capital programme reducing by £27,669k over the 10-year period. The budget for Reardon Court Redevelopment is included within the existing HRA 10-year capital programme.

### **2021/22 Forecast and Expected Outcomes**

48. The 2021/22 revised Capital Programme budget (i.e. forecast) is £342,970k, as detailed in Table 1 above. Appendix A provides a breakdown by programme and department. The following paragraphs describe expected outcomes for the significant programmes.

### **Resources**

49. IT Investment (£5,944k): This budget is currently allocated across several projects to be delivered by Transformation and ICT.
50. Key projects to be delivered during 2021/22 include replacement of the customer platform (Phase 1); continuation of the infrastructure programme to include DR/Resilience to our Network and remote working; replacement of the asset management system; implementation of the Civica CX system; and Cyber Security Systems and Training.

### **People**

51. Schools Capital Programme (£15,140k): This programme is continually reviewed on a project-by-project basis. The strategy of expansion of school places for SEND children include the following: ongoing expansion of West Lea Special School, Winchmore 6th Form and Autistic Unit and continuing with the programme to rebuild Fern House and Waverley at Honilands.
52. The key maintenance projects involve roofing, heating and domestic hot water systems in various schools including Oakthorpe, as well as fire alarm and protection services at various schools. The forecast spend also includes professional fees and retention amounts. Individual project designs are where possible developed to contribute to the Climate Change Agenda.

### **Place**

53. Southgate Cemetery (£368k): The mausoleum build at Southgate Cemetery is due to complete this financial year. Remaining budget is to cover outstanding contractor and project management costs.
54. Flood Alleviation (£2,051k): The two main schemes being delivered this year are
  - a. Enfield Chase Restoration Project. will create a further 30 hectares of new woodland (in addition to 30 ha planted in 2020/21) with a 3.3km long combined footpath and cycleway to improve public access to this new



nature area, this helps to meet targets in Enfield's Climate Action Plan as well as reducing flood risk downstream in Edmonton.

- b.* Albany Park River Restoration and Flood Alleviation Scheme. This project involves the naturalisation of 400 metres of river, improves the park for people and wildlife and better protects over 400 local properties from flooding. Several smaller wetlands and Sustainable Drainage (SuDS) projects around the borough will also be delivered during the financial year (including Durant's Park, Oakwood Park, Four Hills Estate and the Haselbury Neighbourhood). This will create valuable habitat for wildlife and clean Enfield's rivers as well as reducing flood risk.
55. LED Street Lighting (£600k): It forecast that the LED Street Lighting budget will be fully spent in 2021/22 and 2,600 luminaires will be installed.
56. Highways & Street Scene (£8,728k): The 2021/22 Highways and Street scene capital programme will enable over 9km (5.5miles) of roads to be resurfaced, over 6km (4 miles) of pavements to be renewed and an additional 18,000 individual smaller defective areas on the highway network to be repaired as part of Enfield's overall highway maintenance programme. Approximately 630 new street trees will be planted, some of which will replace previously removed dead and decaying trees giving a net gain of over 350 established street trees. The funding also includes several smaller bridge maintenance schemes and the development of the highest priority bridge strengthening schemes. Funding is also allocated to continue the programme of constructing sustainable drainage schemes, including the completion of the Albany Park river restoration project, rain gardens and wetlands.
57. Vehicle Replacement Programme (£2,705k): Fleet Services has an on-going programme for the procurement, management and disposal of all council owned fleet vehicles, plant and equipment. The 2021/22 budget is to procure those vehicles, plant and equipment that are scheduled for replacement and/or new vehicles required by Council services. Current requirements include the provision of new electric vehicles for the Highways and Housing maintenance, which was brought back in-house on 1st April 2021 and will be the first Council service to operate with all-electric vehicles.
58. Healthy Streets / Traffic & Transportation (£3,186k) - The Healthy Streets programme receives funding incrementally throughout the year. With ongoing uncertainty owing to Covid-19, limited funding in addition to the previous carryover amount was available. Existing experimental schemes continue, along with improvement works on Ponders End high street.
59. Meridian Water (£109,739k). Main areas of forecast expenditure include £30,000k for the design and preliminary works for road and rail works supported by the HIF grant, £32,000k master scheme expenditure and £11,000k land acquisition costs. Other expenditure includes development work for phases 1 and 2 comprising relocation of services and utilities, enabling works, planning, procurement and design works together with future phases preparatory work.
60. Corporate Condition Programme (£1,285k): Works include lifecycle maintenance and the replacement of major building elements such as heating systems, roofing systems, and other health & safety related works that are

essential for maintaining compliance. 2021/22 works also include major refurbishment projects at the Civic Centre.

61. Build the Change (£6,666k): Includes spend relating to
  - a. Hub 1- Civic Centre .This is the first phase of works, that includes refurbishment of the ground to second floors of A Block , both floors of D Block in the Civic Centre, optimisation of space usage, construction of public facing meeting rooms on the ground floor and additional office accommodation on the 2nd floor. Work will also be undertaken on other areas including the Civic Centre car park, main reception, toilets, contact centre ,archive reading room works;
  - b. Hub 2- Dugdale /Thomas Hardy House . Works are to create a Children & Family hub. Currently out to design and contract due to commence in January 2022;
  - c. Hub 4- Edmonton Green. (Works are to create a Housing Hub. Works have now commenced, due to complete by end of 2021/22.
62. Electric Quarter (£3,524k): Will cover the fit out of the library, other surplus spaces as well set aside for outstanding CPO claims.
63. Energy Decarbonisation (RE:FIT) (£3,819k): In March 2021 Enfield Council successfully bid for money from the Public Sector Decarbonisation Scheme to help deliver heat pumps, solar panels, double glazing, light and heat controls and insulation on council buildings, with a focus on the Civic, the programme will continue to progress this year.
64. Genotin Road Metaswitch (£1,111k): Budget will cover additional monitoring surveyor fees, as the construction took longer than anticipated due to Covid and payments due to Metaswitch, representing their share of cost savings against the CAT A build costs, as stipulated in the Funding agreement.
65. Land Investment (£1,500k): The anticipated land transaction has not progressed according to LBE's desired timetable. The transaction may still progress, or it may evolve into an option arrangement whereby the majority of the programme sum may not be required. Updates will be provided.
66. Montagu Industrial Estate (£5,117k): This represents a high-level estimate of claims that may come forward prior to the resolution of the CPO process. These estimates will be updated through the financial year as more accurate information becomes available.
67. Town Centre Regeneration (£2,902k): The forecasted spend will seek to deliver the following outcomes:
  - a. Angel Edmonton Good Growth Fund project. The Fore Street project is moving into the final stages of design and planning and moving to procurement of works contractors with the expectation that the majority of the capital budget allocated will be spent before the end of March 2022. This will be reviewed in greater detail for quarter 2.

- b. Enfield Town - Library Green / Fountain Island Infrastructure- Potential to build-on infrastructure being delivered via Liveable Neighbourhoods programme to support SMEs, culture and events at Library Green and Fountain Island. Further potential to increase budget via developer contributions via S106 / CIL as part of town centre development projects.
  - c. Edmonton Green Arches- Potential to work in collaboration with the re-development of Edmonton Green shopping centre to deliver a transformative business and cultural space along the arches at Edmonton Green Station. Potential to increase budget via developer contributions via S106 and CIL from local development.
68. Housing Adaptations & Assistance -Disabled Facilities Grant (£2,911k): Outstanding this grant will continue to be utilised throughout the year to support vulnerable adults to stay in their home.
69. Energetik (£13,000k):The company will continue the build of the energy centre and installation of plant (completion December 2022); installing phase 1 network to Meridian Water and within Meridian Water (completion December 2022); Design and planning submission for Oakwood Network extension; Design and planning submission for Arnos Grove Network extension; and Alma Phases 2A and 4.
70. The funding approved in May (Tranche 3) will fund the purchase, manufacture and storage of network pipes (30km); Design and planning submission for Phase 1 (extension north to Southbury Road); Phases 2, 3 and 4 (remainder of network expansion); Procurement of Phase 1 Contractors; Phase 1 Enabling Works; and Phase 2 Contractors.
71. Housing Gateway Ltd (£37,016k): It is anticipated that HGL will fully utilise its current year loan drawdown and deliver 25 one bed properties under the Rough Sleeping Accommodation Programme (RSAP); subject to the agreement of the GLA, a further 8 two bed RSAP properties and 45 standard properties. To date, HGL has purchased ten standard properties and 20 RSAP properties during the current financial year.

### **Actuals**

72. The actual spend as at quarter one was £24,354k (excluding accrued staff capitalised recharges of circa £240k for Meridian Water; and rolled up interest on Meridian water debt of £3,000k, which will be processed in the coming months).
73. Staff capitalised recharges at quarter 1 are as follows, and will be reviewed n quarter 2:
- a. Resources: £500k
  - b. Place £8,500k
74. The actuals at quarter one also includes outstanding accruals estimated at £460k.

## Capital Financing

75. Table 6a sets out the current financing position for the 2021/22 to 2030/31 Capital Programme

TABLE 6a: Revised financing of the capital programme

Capital Programme Financing	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27-2030/31	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
External Sources- Grants & Contributions	67,722	100,685	0	0	0	0	168,406
LBE Resources- Reserves & Capital Receipts	2,540	0	0	0	0	0	2,540
Borrowing	156,655	125,254	27,293	8,805	28,405	125	346,536
<b>Total General Fund</b>	<b>226,917</b>	<b>225,939</b>	<b>27,293</b>	<b>8,805</b>	<b>28,405</b>	<b>125</b>	<b>517,483</b>
External Sources- Grants & Contributions	6,549	25,845	24,874	15,658	25,450	29,839	128,214
LBE Resources- Reserves & Capital Receipts	65,505	95,981	47,146	69,359	66,073	236,936	580,999
Borrowing	44,000	76,000	59,000	0	6,600	233,956	419,556
<b>Total HRA</b>	<b>116,053</b>	<b>197,826</b>	<b>131,020</b>	<b>85,017</b>	<b>98,123</b>	<b>500,731</b>	<b>1,128,769</b>
<b>Total Programme</b>	<b>342,970</b>	<b>423,764</b>	<b>158,312</b>	<b>93,822</b>	<b>126,528</b>	<b>500,856</b>	<b>1,646,252</b>

76. Table 6b sets out the movement in financing between the approved 10-year Capital programme, approved by Council in the March Budget report (KD5210) (inclusive of the 2020/21 outturn slippage- (KD5324) and the current revised quarter one financing position for the 2021/22 to 2030/31 Capital Programme.

TABLE 6b: Movement in capital financing

Q1 Revised Forecast- Capital Programme Funding Source: Funding Movements £'000	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27-2030/31	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
External Sources- Grants & Contributions	(74,973)	98,106	0	0	0	0	<b>23,133</b>
LBE Resources- Reserves & Capital Receipts	105	0	0	0	0	0	<b>105</b>
Borrowing	(128,330)	67,689	2,394	8,625	28,405	125	<b>(21,091)</b>
<b>Total General Fund</b>	<b>(203,198)</b>	<b>165,796</b>	<b>2,394</b>	<b>8,625</b>	<b>28,405</b>	<b>125</b>	<b>2,147</b>
External Sources- Grants & Contributions	(12,684)	13,362	9,360	0	0	0	<b>10,038</b>
LBE Resources- Reserves & Capital Receipts	(45,494)	53,049	(12,835)	(4,758)	0	0	<b>(10,038)</b>
Borrowing	(15,000)	15,000	0	0	0	0	<b>(0)</b>
<b>Total HRA</b>	<b>(73,177)</b>	<b>81,411</b>	<b>(3,475)</b>	<b>(4,758)</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Total Programme</b>	<b>(276,375)</b>	<b>247,206</b>	<b>(1,081)</b>	<b>3,867</b>	<b>28,405</b>	<b>125</b>	<b>2,147</b>
------------------------	------------------	----------------	----------------	--------------	---------------	------------	--------------

77. The majority of movement in financing relates to the reprofiling of capital schemes into future years and in particular between 2021/22 and 2022/23. The following programmes account for the majority of changes in 2021/22:

- a) Companies: Energetik- £16,000k
- b) People Dept: Schools Future Programme - £22,700k & Mental Health and Wellbeing Centre- £2,500k
- c) Place Dept: CPIP- £6,800k; Electric Quarter-£3,100k & Montagu Industrial Estate- £11,000k
- d) Place HRA- HRA Capital Programme- £70,100k & Reardon Court- £18,000k
- e) Place Meridian Water- £133,700k

78. Capital financing over the 10-year period when compared to the original ten-year capital programme has changed by £2,147k. Overall borrowing has decreased by a net (£21,091k) mainly due to Reardon Court Redevelopment (£27,669k) which has been removed from the General Fund Capital Programme as the project will be delivered by the HRA; and Energetik, which had an additional borrowing of £5,000k approved (KD5304).

79. Tables 7a and 7b provide a breakdown of the grants financing the current and future years of the 10-year programme.

TABLE 7a - 2021/22 analysis of Grants and external contributions

<b>Capital Grants 21/22</b>	<b>Total</b>	<b>Funding Sources</b>
	<b>£000</b>	
<b>PEOPLE</b>		
School Expansions	5,038	Education and Skills Funding Agency (ESFA)
Schools Maintenance	6,888	Education and Skills Funding Agency (ESFA)
Schools' Future Programme	3,213	Education and Skills Funding Agency (ESFA)
<b>Total PEOPLE</b>	<b>15,139</b>	
<b>PLACE</b>		
Flood Alleviation	463	Funding from multiple External Agencies
Town Centre Regeneration	1,032	Good Growth Fund (GLA)
Healthy Streets	2,657	Transport for London
Meridian Water	29,699	Housing Infrastructure Fund
Energy Decarbonisation (RE:FIT)	3,819	SALIX
Housing Adaptations & Assistance (DFG)	2,912	Disabled Facilities Grant (BCF)
<b>Total PLACE</b>	<b>40,582</b>	
<b>Companies</b>		
Energetik	12,000	HNIP
<b>Total Companies</b>	<b>12,000</b>	
<b>Total GENERAL FUND</b>	<b>67,722</b>	
<b>Housing Revenue Account:</b>		
Development	6,244	Greater London Authority

Stock-Condition	305	Greater London Authority
<b>Total HRA</b>	<b>6,549</b>	
<b>Total Capital Grants</b>	<b>74,270</b>	

Table 7b – 10-year analysis of External grants and contributions

	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27-2030/31	Total	Funding Sources
	£000	£000	£000	£000	£000	£000	£000	
<b>PEOPLE</b>								
<b><u>Adult Social Care</u></b>								
Mental Health and Wellbeing Centre	0	2,500	0	0	0	0	2,500	Better Care Fund (BCF)
<b><u>Total Adult Social Care</u></b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	
<b><u>Education</u></b>								
School Expansions	5,038	4,100	0	0	0	0	9,138	Education and Skills Funding Agency (ESFA)
Schools Maintenance	6,888	5,000	0	0	0	0	11,888	Education and Skills Funding Agency (ESFA)
Schools' Future Programme	3,213	9,578	0	0	0	0	12,791	Education and Skills Funding Agency (ESFA)
<b><u>Total Education</u></b>	<b>15,140</b>	<b>18,678</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,818</b>	
<b>Total PEOPLE</b>	<b>15,140</b>	<b>21,178</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,318</b>	
<b>PLACE</b>								
<b><u>Property &amp; Economy</u></b>								
Energy Decarbonisation (RE:FIT)	3,819	0	0	0	0	0	3,819	SALIX
<b><u>Total Property &amp; Economy</u></b>	<b>3,819</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,819</b>	
<b><u>Environment &amp; Operations</u></b>								
Flood Alleviation	463	0	0	0	0	0	463	Funding from multiple External Agencies
Town Centre Regeneration	1,032	0	0	0	0	0	1,032	Good Growth Fund (GLA)
Healthy Streets	2,657	0	0	0	0	0	2,657	Transport for London
<b><u>Total Environment &amp; Operations</u></b>	<b>4,152</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,152</b>	
Meridian Water	29,699	79,506	0	0	0	0	109,205	Housing Infrastructure Fund (GLA) & External Build to Rent and Registered

								Provider Investor Contributions
<b>Total Meridian Water</b>	<b>29,699</b>	<b>79,506</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>109,205</b>	
<b>Housing &amp; Regeneration</b>								
Housing Adaptations & Assistance (DFG)	2,912	0	0	0	0	0	2,912	Disabled Facilities Grant (BCF)
<b>Total Housing &amp; Regeneration</b>	<b>2,912</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,912</b>	
<b>Total PLACE exc. HRA</b>	<b>40,582</b>	<b>79,506</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,088</b>	
<b>Companies</b>								
Energetik	12,000	0	0	0	0	0	12,000	HNIP Grant
<b>Total Companies</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,000</b>	
<b>Total GENERAL FUND</b>	<b>67,722</b>	<b>100,685</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>168,406</b>	
HRA	6,549	25,845	24,874	15,658	25,450	29,839	128,214	GLA Grant
<b>Total Capital Grants</b>	<b>74,270</b>	<b>126,529</b>	<b>24,874</b>	<b>15,658</b>	<b>25,450</b>	<b>29,839</b>	<b>296,620</b>	

80. Table 8 summaries the current S.106 and Community Infrastructure Levy (CIL) receipts and other external contributions as at Q1 2021/22.

TABLE 8: Section 106 income as at 1<sup>st</sup> April 2021

	<b>S106 Balance as at Q1 (£000)</b>	<b>CIL Balance as at Q1 (£000)</b>
<b>Opening Balance 2021/22</b>	<b>5,577</b>	<b>5,961</b>
In-Year Receipts 2021/22	0	0
Allocated – Revenue	0	0
Allocated – Capital	0	0
<b>TOTAL s106 Balance</b>	<b>5,577</b>	<b>5,961</b>

81. Much of the planned S106 spending will be focused on small-scale improvement works to directly mitigate the impact of development. This includes:

- supporting supply chains, apprenticeships and local employment opportunities (through the Build Enfield programme)
- improvements to cycle lanes and routes
- highway and streetscape improvement schemes as part of the healthy streets' agenda
- school expansion schemes that will serve borough-wide needs including the specialist provision.

82. CIL spending is decided on an annual basis. Spending is allocated to support infrastructure projects that are in line with the priorities set out the capital programme. An update will be provided in the quarter two report.

### Other Considerations to Note

83. Reardon Court Redevelopment. In July 2021 ,Cabinet approved the appropriation of Reardon Court from the General Fund to the HRA for social housing purposes (KD5344). This report reflects the transfer from the General Fund to the HRA. Income and expenditure budgets have been incorporated into the Place-HRA tables within this report.

### **Public Health Implications**

84. Through investment in capital building and maintenance; the Council influences the built environment within Enfield significantly. The built environment in turn influences how residents interact with their environment; for example, during active travel or accessing facilities. Ensuring that our capital buildings are maintained, fit for purpose, and wellbeing considerations are taken in terms of their use, how they promote residents' wellbeing is key to contributing positively towards the public's health. Additionally, ensuring that all buildings have minimal environmental impact also contributes towards enhancing resident's wellbeing.

### **Environmental and Climate Change Considerations**

85. Environmental and climate changes implications are referenced as relevant in the body of the report.

### **Financial Implications**

86. Financial implications are implicit in the report.

### **Legal Implications**

87. The Council has a statutory duty to arrange for the proper administration of its financial affairs and a fiduciary duty to taxpayers with regards to its use of and accounting for public monies. This report assists in the discharge of those duties.

### **Property Implications**

88. Property implications are implicit in the report.



**APPENDIX A – 10-YEAR CAPITAL PROGRAMME (projects with approval to spend).**

Capital Programme with approval to spend	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/27 - 2030/31	TOTAL
	£000	£000	£000	£000	£000	£000	£000
<b>RESOURCES</b>							
<b>Digital Data &amp; Technology</b>							
IT Investment	5,944	269	0	0	0	0	6,212
<b>Total Digital Data &amp; Technology</b>	<b>5,944</b>	<b>269</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,212</b>
<b>Customer Experience &amp; Change</b>							
Libraries	81	0	0	0	0	0	81
Community Hubs	400	0	0	0	0	0	400
<b>Total Customer Experience &amp; Change</b>	<b>481</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>481</b>
<b>Total RESOURCES</b>	<b>6,425</b>	<b>269</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,694</b>
<b>PEOPLE</b>							
<b>Adult Social Care</b>							
Mental Health and Wellbeing Centre	0	2,500	0	0	0	0	2,500
<b>Total Adult Social Care</b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>
<b>Children &amp; Family Services</b>							
Contribution to Property (Vulnerable Family)	150	0	0	0	0	0	150
<b>Total Children &amp; Family Services</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>
<b>Education</b>							
School Expansions	5,038	4,100	0	0	0	0	9,138
Schools Maintenance	6,888	5,000	0	0	0	0	11,888
Schools' Future Programme	3,213	9,578	0	0	0	0	12,791
<b>Total Education</b>	<b>15,140</b>	<b>18,678</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,818</b>
<b>Strategic Commissioning</b>							
Community Safety	327	0	0	0	0	0	327
<b>Total Strategic Commissioning</b>	<b>327</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>327</b>
<b>Total PEOPLE</b>	<b>15,617</b>	<b>21,178</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,796</b>
<b>PLACE</b>							
<b>Environment &amp; Operations</b>							
Alley Gating	106	0	0	0	0	0	106
Edmonton Cemetery	237	0	0	0	0	0	237
Southgate Cemetery	368	0	0	0	0	0	368
<b>Highways:</b>						0	
Flood Alleviation	2,051	0	0	0	0	0	2,051
LED Street Lighting	600	0	0	0	0	0	600
Highways & Street Scene	8,728	0	0	0	0	0	8,728
<b>Public Realm Services:</b>						0	
Changes to Waste & Recycling Collections	234	0	0	0	0	0	234
Tennis Courts Works at Broomfield Park	51	0	0	0	0	0	51
Vehicle Replacement Programme	2,705	0	0	0	0	0	2,705
<b>Traffic &amp; Transportation:</b>						0	
Healthy Streets	3,157	2,000	0	0	0	0	5,157
Traffic & Transportation	29	0	0	0	0	0	29
<b>Total Environment &amp; Operations</b>	<b>18,266</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,266</b>
<b>Meridian Water</b>							
Meridian Water	85,815	94,678	0	0	0	0	180,493
Meridian One	13,591	39,751	0	0	0	0	53,342
Meridian Two	3,788	0	0	0	0	0	3,788
Meridian Three	324	0	0	0	0	0	324
Meridian Three and Meridian Four (50/50)	145	0	0	0	0	0	145
Meridian Four	6,077	0	0	0	0	0	6,077
<b>Total Meridian Water</b>	<b>109,739</b>	<b>134,430</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>244,169</b>
<b>Property &amp; Economy</b>							
Corporate Condition Programme	1,285	0	0	0	0	0	1,285
Corporate Property Investment Programme	100	3,554	0	0	0	0	3,654
Build the Change	6,666	4,672	0	0	0	0	11,338
Electric Quarter	3,524	3,137	0	0	0	0	6,662
Energy Decarbonisation (RE:FIT)	3,819	0	0	0	0	0	3,819
Forty Hall	17	0	0	0	0	0	17
Genotin Road (Metaswitch)	1,111	500	0	0	0	0	1,611
Land Investment	1,500	0	0	0	0	0	1,500
Montagu Industrial Estate	5,117	31,291	7,427	180	0	0	44,015
Town Centre Regeneration	2,902	907	1,025	625	125	125	5,709
Vacant Property Review	200	0	0	0	0	0	200
<b>Total Property &amp; Economy</b>	<b>26,242</b>	<b>44,062</b>	<b>8,452</b>	<b>805</b>	<b>125</b>	<b>125</b>	<b>79,810</b>
<b>Assessment Services</b>							
Housing Adaptations & Assistance (DFG)	611	0	0	0	0	0	611

<b>Total Assessment Services</b>	<b>611</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>611</b>
<b>Total PLACE exc. HRA</b>	<b>154,859</b>	<b>180,491</b>	<b>8,452</b>	<b>805</b>	<b>125</b>	<b>125</b>	<b>344,857</b>
<b>Chief Executive (CEX)</b>							
Energetik	13,000	24,000	18,841	8,000	28,280	0	92,121
Housing Gateway Ltd	37,016	0	0	0	0	0	37,016
<b>Total COMPANIES</b>	<b>50,016</b>	<b>24,000</b>	<b>18,841</b>	<b>8,000</b>	<b>28,280</b>	<b>0</b>	<b>129,137</b>
<b>Total Chief Executive (CEX)</b>	<b>50,016</b>	<b>24,000</b>	<b>18,841</b>	<b>8,000</b>	<b>28,280</b>	<b>0</b>	<b>129,137</b>
<b>Total GENERAL FUND inc. COMPANIES</b>	<b>226,917</b>	<b>225,939</b>	<b>27,293</b>	<b>8,805</b>	<b>28,405</b>	<b>125</b>	<b>517,483</b>
<b>Housing Revenue Account:</b>							
<b>Total HRA</b>	<b>116,053</b>	<b>197,826</b>	<b>131,020</b>	<b>85,017</b>	<b>98,123</b>	<b>500,731</b>	<b>1,128,769</b>
<b>Total PLACE inc. HRA</b>	<b>270,912</b>	<b>378,317</b>	<b>139,471</b>	<b>85,822</b>	<b>98,248</b>	<b>500,856</b>	<b>1,473,625</b>
<b>APPROVED CAPITAL PROGRAMME</b>	<b>342,970</b>	<b>423,764</b>	<b>158,312</b>	<b>93,822</b>	<b>126,528</b>	<b>500,856</b>	<b>1,646,252</b>

**APPENDIX B – REQUESTED ADDITIONS (subject to individual approvals).**

Requested Additions in 10 Years Capital Programme	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/27 - 2030/31	TOTAL
	£000	£000	£000	£000	£000	£000	£000
<b>RESOURCES</b>							
<b>Digital Data &amp; Technology</b>							
IT Investment	10,299	5,050	300	2,414	794	1,088	19,945
<b>Total Digital Data &amp; Technology</b>	<b>10,299</b>	<b>5,050</b>	<b>300</b>	<b>2,414</b>	<b>794</b>	<b>1,088</b>	<b>19,945</b>
<b>Total RESOURCES</b>	<b>10,299</b>	<b>5,050</b>	<b>300</b>	<b>2,414</b>	<b>794</b>	<b>1,088</b>	<b>19,945</b>
<b>PEOPLE</b>							
<b>Children &amp; Family Services</b>							
Extensions to Foster Carers' Homes	270	210	210	210	210	630	1,740
<b>Total Children &amp; Family Services</b>	<b>270</b>	<b>210</b>	<b>210</b>	<b>210</b>	<b>210</b>	<b>630</b>	<b>1,740</b>
<b>Education</b>							
School Expansions	0	0	3,000	3,000	3,000	12,000	21,000
Schools Maintenance	0	0	5,000	5,000	5,000	20,000	35,000
<b>Total Education</b>	<b>0</b>	<b>0</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>32,000</b>	<b>56,000</b>
<b>Strategic Commissioning</b>							
Community Safety	0	300	150	150	150	750	1,500
<b>Total Strategic Commissioning</b>	<b>0</b>	<b>300</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>750</b>	<b>1,500</b>
<b>Total PEOPLE</b>	<b>270</b>	<b>510</b>	<b>8,360</b>	<b>8,360</b>	<b>8,360</b>	<b>33,380</b>	<b>59,240</b>
<b>PLACE</b>							
<b>Environment &amp; Operations</b>							
Alley Gating	0	80	80	80	80	400	720
Crematorium (New Development)	805	5,330	3,965	0	0	0	10,100
<b>Highways:</b>							
Flood Alleviation	0	250	250	250	250	1,250	2,250
Highways & Street Scene	0	7,311	7,667	9,040	8,432	39,049	71,499
<b>Public Realm Services:</b>							
Workshops for External Commercialisation	0	250	250	0	0	0	500
Growth of Trade Waste Service	250	250	250	250	0	0	1,000
Vehicle Replacement Programme	2,541	2,054	1,913	1,862	7,746	8,216	24,332
<b>Traffic &amp; Transportation:</b>							
Healthy Streets	377	5,750	5,750	6,250	4,250	11,000	33,377
Traffic & Transportation	488	2,275	2,275	2,275	2,275	11,375	20,963
<b>Total Environment &amp; Operations</b>	<b>4,461</b>	<b>23,550</b>	<b>22,400</b>	<b>20,007</b>	<b>23,033</b>	<b>71,290</b>	<b>164,741</b>
<b>Meridian Water</b>							
Meridian Water	0	63,534	26,672	25,826	28,942	127,024	271,998
Meridian Water Four	0	16,210	83,011	73,725	73,725	72,341	319,011
<b>Total Meridian Water</b>	<b>0</b>	<b>79,744</b>	<b>109,683</b>	<b>99,551</b>	<b>102,667</b>	<b>199,365</b>	<b>591,010</b>
<b>Property &amp; Economy</b>							
Corporate Condition Programme	2,650	2,809	2,978	3,156	3,346	11,290	26,228
Build the Change	0	14,461	6,724	6,895	0	0	28,079
Vacant Property Review	200	200	200	200	0	0	800
<b>Total Property &amp; Economy</b>	<b>2,850</b>	<b>17,470</b>	<b>9,901</b>	<b>10,251</b>	<b>3,346</b>	<b>11,290</b>	<b>55,108</b>
<b>Assessment Services</b>							
Joyce and Snells – Indicative	1,364	4,416	4,507	4,974	5,547	114,250	135,058
Housing Adaptations & Assistance (DFG)	2,001	2,001	2,001	2,001	2,001	10,005	20,010
<b>Total Assessment Services</b>	<b>3,365</b>	<b>6,417</b>	<b>6,508</b>	<b>6,975</b>	<b>7,548</b>	<b>124,255</b>	<b>155,068</b>
<b>Total PLACE</b>	<b>10,676</b>	<b>127,180</b>	<b>148,492</b>	<b>136,784</b>	<b>136,594</b>	<b>406,200</b>	<b>965,926</b>
<b>Companies</b>							
Housing Gateway Ltd	0	26,140	30,703	0	0	0	56,843
<b>Total COMPANIES</b>	<b>0</b>	<b>26,140</b>	<b>30,703</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56,843</b>
<b>Total (GF) REQUESTED ADDITIONS</b>	<b>21,245</b>	<b>158,880</b>	<b>187,855</b>	<b>147,559</b>	<b>145,747</b>	<b>440,668</b>	<b>1,101,954</b>
<b>Housing Revenue Account:</b>							
<b>Total HRA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>117,900</b>	<b>117,900</b>
<b>Total PLACE inc. HRA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>117,900</b>	<b>117,900</b>
<b>Requested Addition CAPITAL PROGRAMME</b>	<b>21,245</b>	<b>158,880</b>	<b>187,855</b>	<b>147,559</b>	<b>145,747</b>	<b>558,568</b>	<b>1,219,854</b>

**APPENDIX C – TOTAL 10-YEAR CAPITAL PROGRAMME BUDGET**

10-Year Capital Programme	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/27 -2030/31	TOTAL
	£000	£000	£000	£000	£000	£000	£000
<b>RESOURCES</b>							
<b>Digital Data &amp; Technology</b>							
IT Investment	16,243	5,319	300	2,414	794	1,088	26,157
<b>Total Digital Data &amp; Technology</b>	<b>16,243</b>	<b>5,319</b>	<b>300</b>	<b>2,414</b>	<b>794</b>	<b>1,088</b>	<b>26,157</b>
<b>Customer Experience &amp; Change</b>							
Libraries	81	0	0	0	0	0	81
Community Hubs	400	0	0	0	0	0	400
<b>Total Customer Experience &amp; Change</b>	<b>481</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>481</b>
<b>Total RESOURCES</b>	<b>16,724</b>	<b>5,319</b>	<b>300</b>	<b>2,414</b>	<b>794</b>	<b>1,088</b>	<b>26,639</b>
<b>PEOPLE</b>							
<b>Adult Social Care</b>							
Mental Health and Wellbeing Centre	0	2,500	0	0	0	0	2,500
<b>Total Adult Social Care</b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>
<b>Children &amp; Family Services</b>							
Contribution to Property (Vulnerable Family)	150	0	0	0	0	0	150
Extensions to Foster Carers' Homes	270	210	210	210	210	630	1,740
<b>Total Children &amp; Family Services</b>	<b>420</b>	<b>210</b>	<b>210</b>	<b>210</b>	<b>210</b>	<b>630</b>	<b>1,890</b>
<b>Education</b>							
School Expansions	5,038	4,100	3,000	3,000	3,000	12,000	30,138
Schools Maintenance	6,888	5,000	5,000	5,000	5,000	20,000	46,888
Schools' Future Programme	3,213	9,578	0	0	0	0	12,791
<b>Total Education</b>	<b>15,140</b>	<b>18,678</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>32,000</b>	<b>89,818</b>
<b>Strategic Commissioning</b>							
Community Safety	327	300	150	150	150	750	1,827
<b>Total Strategic Commissioning</b>	<b>327</b>	<b>300</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>750</b>	<b>1,827</b>
<b>Total PEOPLE</b>	<b>15,887</b>	<b>21,688</b>	<b>8,360</b>	<b>8,360</b>	<b>8,360</b>	<b>33,380</b>	<b>96,036</b>
<b>PLACE</b>							
<b>Environment &amp; Operations</b>							
Alley Gating	106	80	80	80	80	400	826
Edmonton Cemetery	237	0	0	0	0	0	237
Southgate Cemetery	368	0	0	0	0	0	368
Crematorium (New Development)	805	5,330	3,965	0	0	0	10,100
<b>Highways:</b>						0	
Flood Alleviation	2,051	250	250	250	250	1,250	4,301
LED Street Lighting	600	0	0	0	0	0	600
Highways & Street Scene	8,728	7,311	7,667	9,040	8,432	39,049	80,227
<b>Public Realm Services:</b>						0	
Changes to Waste & Recycling Collections	234	0	0	0	0	0	234
Workshops for External Commercialisation	0	250	250	0	0	0	500
Growth of Trade Waste Service	250	250	250	250	0	0	1,000
Tennis Courts Works at Broomfield Park	51	0	0	0	0	0	51
Vehicle Replacement Programme	5,246	2,054	1,913	1,862	7,746	8,216	27,037
<b>Traffic &amp; Transportation:</b>						0	
Healthy Streets	3,534	7,750	5,750	6,250	4,250	11,000	38,534
Traffic & Transportation	517	2,275	2,275	2,275	2,275	11,375	20,992
<b>Total Environment &amp; Operations</b>	<b>22,727</b>	<b>25,550</b>	<b>22,400</b>	<b>20,007</b>	<b>23,033</b>	<b>71,290</b>	<b>185,007</b>
<b>Meridian Water</b>							
Meridian Water	85,815	158,212	26,672	25,826	28,942	127,024	452,491
Meridian One	13,591	39,751	0	0	0	0	53,342
Meridian Two	3,788	0	0	0	0	0	3,788
Meridian Three	324	0	0	0	0	0	324
Meridian Three and Meridian Four (50/50)	145	0	0	0	0	0	145
Meridian Four	6,077	16,210	83,011	73,725	73,725	72,341	325,088
<b>Total Meridian Water</b>	<b>109,739</b>	<b>214,174</b>	<b>109,683</b>	<b>99,551</b>	<b>102,667</b>	<b>199,365</b>	<b>835,179</b>
<b>Property &amp; Economy</b>							
Corporate Condition Programme	3,935	2,809	2,978	3,156	3,346	11,290	27,513
Corporate Property Investment Programme	100	3,554	0	0	0	0	3,654
Build The Change	6,666	19,133	6,724	6,895	0	0	39,418
Electric Quarter	3,524	3,137	0	0	0	0	6,662
Energy Decarbonisation (RE:FIT)	3,819	0	0	0	0	0	3,819
Forty Hall	17	0	0	0	0	0	17
Genotin Road (Metaswitch)	1,111	500	0	0	0	0	1,611
Land Investment	1,500	0	0	0	0	0	1,500
Montagu Industrial Estate	5,117	31,291	7,427	180	0	0	44,015
Town Centre Regeneration	2,902	907	1,025	625	125	125	5,709
Vacant Property Review	400	200	200	200	0	0	1,000
<b>Total Property &amp; Economy</b>	<b>29,092</b>	<b>61,531</b>	<b>18,353</b>	<b>11,056</b>	<b>3,471</b>	<b>11,415</b>	<b>134,918</b>
<b>Housing &amp; Regeneration</b>							
<b>Assessment Services:</b>							

Joyce and Snells - Indicative	1,364	4,416	4,507	4,974	5,547	114,250	<b>135,058</b>
Housing Adaptations & Assistance (DFG)	2,612	2,001	2,001	2,001	2,001	10,005	<b>20,621</b>
<b>Total Assessment Services</b>	<b>3,976</b>	<b>6,417</b>	<b>6,508</b>	<b>6,975</b>	<b>7,548</b>	<b>124,255</b>	<b>155,679</b>
<b>Total PLACE exc. HRA</b>	<b>165,535</b>	<b>307,672</b>	<b>156,944</b>	<b>137,589</b>	<b>136,719</b>	<b>406,325</b>	<b>1,310,783</b>
<b>Total GENERAL FUND exc. COMPANIES</b>	<b>198,146</b>	<b>334,679</b>	<b>165,604</b>	<b>148,364</b>	<b>145,872</b>	<b>440,793</b>	<b>1,433,457</b>
<b>Companies:</b>							
Energetik	13,000	24,000	18,841	8,000	28,280	0	<b>92,121</b>
Housing Gateway Ltd	37,016	26,140	30,703	0	0	0	<b>93,859</b>
<b>Total COMPANIES</b>	<b>50,016</b>	<b>50,140</b>	<b>49,544</b>	<b>8,000</b>	<b>28,280</b>	<b>0</b>	<b>185,980</b>
<b>Total Chief Executive (CEX)</b>	<b>50,016</b>	<b>50,140</b>	<b>49,544</b>	<b>8,000</b>	<b>28,280</b>	<b>0</b>	<b>185,980</b>
<b>Total GENERAL FUND inc. COMPANIES</b>	<b>248,162</b>	<b>384,819</b>	<b>215,148</b>	<b>156,364</b>	<b>174,152</b>	<b>440,793</b>	<b>1,619,437</b>
<b>Housing Revenue Account:</b>							
<b>Total HRA</b>	<b>116,053</b>	<b>197,826</b>	<b>131,020</b>	<b>85,017</b>	<b>98,123</b>	<b>618,631</b>	<b>1,246,669</b>
<b>Total PLACE inc. HRA</b>	<b>281,588</b>	<b>505,497</b>	<b>287,964</b>	<b>222,606</b>	<b>234,842</b>	<b>1,024,956</b>	<b>2,557,452</b>
<b>TOTAL CAPITAL PROGRAMME BUDGET</b>	<b>364,215</b>	<b>582,644</b>	<b>346,167</b>	<b>241,380</b>	<b>272,276</b>	<b>1,059,424</b>	<b>2,866,106</b>



---

Report Author: [Matt Bowmer]  
[Director of Finance]  
[Matt.Bowmer@enfield.gov.uk]  
[0208-379-5580]

Date of report: 6<sup>th</sup> September 2021

## **Appendices**

### **Background Papers**

The following documents have been relied on in the preparation of this report: